

## **Report of the Chair to the meeting of Bradford and Airedale Health and Wellbeing Board to be held on 13<sup>th</sup> February 2018.**

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### **Subject: Chairs Highlight report**

- a. Pharmaceutical Needs Assessment
- b. Localities, prevention and Early help
- c. Terms of reference – Future Governance proposal
- d. Letter from Duncan Selbie, National Chief Executive of Public Health England
- e. Sub-group updates: ECB, ICB

### **Summary statement:**

The Health and Wellbeing Board Chair's highlight report summaries business conducted between Board meetings. February's report includes the Pharmaceutical Needs Assessment, an update on Localities, prevention and Early Help, a proposal on the Future Governance of the Health and Wellbeing Board, a letter from Duncan Selbie and updates from the Board's sub- groups.

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### **Portfolio:**

**Health and Wellbeing**

### **Overview & Scrutiny Area:**

**Health and Social Care**

## 1. SUMMARY

The Health and Wellbeing Board Chair's highlight report summaries business conducted between Board meetings. February's report includes the Pharmaceutical Needs Assessment, a progress update on the Health and Care plan and updates from the Boards sub-groups.

## 2. BACKGROUND

As the report covers multiple items, the background to each item appears together with the update in Section 3 below.

## 3. OTHER CONSIDERATIONS

### 3.1 Pharmaceuticals Needs Assessment

The background, purpose and key findings are summarised below. The full report is attached as Appendix 1 to this report.

#### Background and purpose

A Pharmaceutical Needs Assessment (PNA) is a statement of needs for pharmacy services in a local area. It provides information for commissioners to help ensure that pharmacies across the District are located in the right places, and that pharmacies are commissioned to provide services according to the needs of the local population.

Under the Health and Social Care Act (2012), all Health and Wellbeing Boards have a statutory duty to produce a PNA every three years, or earlier if there have been significant changes. This is the second PNA of the Health and Wellbeing Board.

One of the main purposes of the PNA is to support decision making in terms of market entry for NHS England. It can, however, also be used to support local commissioners to identify opportunities to deliver health and wellbeing services and interventions within pharmacy settings.

A Pharmaceutical Needs Assessment Steering Group was established on behalf of the Health and Wellbeing Board to oversee the development of the PNA. The Steering Group included representation from NHS England, Community Pharmacy West Yorkshire (CPWY) Bradford City CCG, Bradford District CCG, Airedale, Wharfedale and Craven CCG, and City of Bradford Metropolitan District Council Public Health.

#### **Key findings**

- There do not appear to be any current gaps in the provision of *necessary* pharmacy services in the District.
- Pharmacies appear to be located in areas of greatest need, as determined by population density, deprivation and identified health needs.
- A range of *additional/enhanced services* are provided; there do not appear to be any current gaps in the provision of other relevant services in the District.

- Population growth is unlikely to influence the need for pharmacy services over the next 3 years to the extent that new services would need to be commissioned.
- There are, however, likely to be changes to GP extended access schemes that may impact on the need for pharmacy services, particularly pharmacies opening beyond 6pm and at weekends. It is not possible to assess the impact of this at this time, however, it should remain under review.

### **3.2 Localities, Prevention and Early help**

The concepts of locality working, prevention and early help are common themes that run through the strategies and plans of many local organisations and strategic partnerships. The Health and Wellbeing Strategy and Health and Care Plan describe our shared strategic intent to work in local places with communities.

As the senior strategic partnership within the reformed Bradford District Partnership arrangements, the Health and Wellbeing Board will take ownership for ensuring that a coherent approach to these concepts is put into action everywhere. The result will be a connected and holistic approach to working with people that recognise their strengths and makes best use of all resources to enable people to live well.

This work will build upon the learning of the ‘People Too’ report commissioned by the Bradford District Partnership in 2017. An initial focus on the Keighley East ward will be used to test ways of working and lessons learned which will later be applied across the District.

At the Health and Wellbeing Board Development session on 30<sup>th</sup> January a commitment was made to clarify the design principles and hold each other to account for their application; to agree short, medium and long term objectives ensuring that communities are at the heart of this work and to report to the Health and Wellbeing Board in April 2018

### **3.3 Terms of reference – Future Governance proposal**

Reform of the strategic partnership arrangements across the wider Bradford District propose that the Health and Wellbeing Board will become the senior strategic partnership board, ensuring that the work of all local strategic partnerships is aligned.

At the same time the focus of the Health and Wellbeing Board has been refined to ensure that the wider determinants of health and wellbeing are addressed. This necessitates a number of changes;

- Changes to the membership of the Health and Wellbeing Board. It is noted that representatives of West Yorkshire Fire and Rescue, West Yorkshire Police, InCommunities, and the CBMDC Place Directorate have now joined the Health and Wellbeing Board.
- Changes to the agenda setting and reporting processes associated with the Health and Wellbeing Board and other strategic partnerships. It is noted that a workshop has taken place between the support teams of the local strategic partnerships to develop proposals.

- Changes to the Terms of Reference of the Board

In order to enact these changes a proposal will be made to the Council Executive and the Governance and Audit Committee will be requested to make a recommendation to the Full Council, confirming the terms of reference including membership and voting arrangements.

It is proposed that the recommendation that is put forward will reflect the following principles and ways of working;

- Clarity – reflecting the Health and Wellbeing Boards role as lead strategic partnership
- Mutual accountability between strategic partnerships for the delivery of our goals in the District Plan and Health and Wellbeing Strategy.
- Common goals and measures between strategic partnerships, with clarity on the additional focus of each partnership – with ambition towards a common data set
- Shared reporting and forward planning – where it makes sense to do so, facilitated through the network of support officers for each strategic partnership
- Intra-partnership thematic workshops to address cross cutting issues

It is proposed that a draft revised terms of reference for Health and Wellbeing Board is considered for approval at the April meeting.

### **3.4 Letter from Duncan Selbie.**

Please see Appendix B for the letter from Duncan Selbie, Chief Executive of Public Health England, providing some positive words of the work taking place across Bradford District.

### **3.5 Working group updates**

#### **3.5.1 Executive Commissioning Board**

The Executive Commissioning Board met on the 24th November 2017 & 12th January 2018

- An overview of the new vision for Early Help was presented to the Board. The proposed vision for Early Help which is currently being consulted upon. The vision is set within the context of a challenging budget verses increasing needs. Prevention and targeted support remains a commitment, helping universal services to assist and addressing demand as social care level. The proposal is to move from separate centres across Bradford, into a new preventative and early help service. Potentially 47-51% reduction in staff (220-240 FTE). Working closely with Public Health to ensure schools services are appropriate and retendering these. Integration will be key. The consultation runs to Feb 18 and go live of new service will be 1st October 2018.
- An update on the Airedale, Wharfedale and Craven, Bradford City and Bradford Districts CCGs financial position and respective financial challenges was provided.

CCGs Financial position is that reporting to achieve all targets. Some areas reporting more risks than others, for example prescribing and CHC are both difficult areas.

- An update on the Local Authority financial position was also provided. 2017-18 is very difficult and an important year for budgetary pressures particularly in Adult Social Care. 2018-21 budget proposals are due to be published for consultation. There was disappointingly no additional money flowing through in the budget and experience in social care this year has been that savings have been very difficult. As such the savings for 2017-18 have been reprofiled and timescales have now been extended.
- A facilitated discussion took place to enable the Board to have a richer understanding of the current Councils Budget Proposals which are out for consultation. The focus was around 4A1 – Demand Management, 4PH1 - Health Visiting/School Nursing , 4PH2 - SMS , 5PH1 - BRICCS, 5C1 - Review of respite provision after the introduction of personalised budgets. The Board were supportive of the changes but cited the need to ensure that unintended impact in the wider system is monitored.
- An update on the Substance Misuse service was presented to the board. Following a consultation process, the outcome was a recommendation for service redesign. It found that some service users were using 4 or 5 services and there was no communication between those services, a co-ordinated, over-arching service that covers all areas and knows where each user is up to was desirable. Successful procurement has now taken place and the new service went live 1/11/2017 consisting of 3 hubs with community based provision across 20 locations. Staff configuration has taken place and the delivery of service has been maintained.
- An update on the Local Authority lead Reimagining Days work was received. The focus is on community involvement and fits with the community led social work model. The model aims to we support people to be part of their community. Community connectors are now being reviewed with a focus on short term interventions rather than activities being centre based. The focus is to support people to reengage with community activities via volunteers rather than paid workers. The programme has ambitions to assist people to define their own activity choices and support them to start and run their own groups in the community.
- The Board was briefed on the CQC Peer review process which is taking place week commencing 12th February 2018.

### **3.5.2 Integration and Change Board**

The Integration and Change Board met on 15<sup>th</sup> December. Key points to note include;

- Commissioned further investigation into the care home and home care market to understand the risks of service failure by sector and by locality. Agreed to;
  - Undertake an audit of the risks to the effective functioning of the health and care system posed by capacity and capability gaps in nursing and residential care home sectors. Audit to reflect differential impact in localities across

Bradford District & Craven. The vulnerability of provision in home care and care home sectors recognised as a risk to the whole system.

- Initiate a project to review and harmonise NHS Continuing Healthcare and local authority fee structures for residential and nursing home care
- Make the case for a regional approach to work on care market sustainability and quality, via connections in WYCA and STP
- Supported the Born in Bradford bid to the UK Prevention Research Partnership, which will if successful enable innovative approaches to address primary prevention of social causes of ill health.
- Prepared for participation in the Learning and Innovation Event on 19<sup>th</sup> January, which focused on children and young people's health.
- Noted the Childrens Early Help and Prevention Consultation and agreed to promote participation with colleagues.
- Agreed the proposed timeline for completion of the refresh of the place based plan and related financial efficiency proposals. Agreed to;
  - Test mutual impacts on system partners of proposed efficiency schemes. Including deliverability by programmes and system wide quality impact
  - Review the focus of programmes and enablers in light of collective system financial challenge. Clarify the 'ask' of each programme, and develop proposals for the robust monitoring of system wide programme delivery. Clarify the role of ICB in these arrangements
- Discussed connectivity with HWB and agreed to develop proposals for the alignment of agenda setting between HWB and ICB
- Noted the forthcoming CQC local system review, and the need for detailed preparation including stakeholder briefings. Also noted the cumulative impact of several reviews and inspections within a short period of time.

#### **4. FINANCIAL & RESOURCE APPRAISAL**

None

#### **5. RISK MANAGEMENT AND GOVERNANCE ISSUES**

The proposed changes in section 3.3 within this report, to the Health and Wellbeing Board are suggested in collaboration with Legal Services.

## **6. LEGAL APPRAISAL**

The proposed changes in section 3.3 within this report, to the Health and Wellbeing Board are suggested in collaboration with Legal Services.

## **7. OTHER IMPLICATIONS**

### **7.1 EQUALITY & DIVERSITY**

### **7.2 SUSTAINABILITY IMPLICATIONS**

None

### **7.3 GREENHOUSE GAS EMISSIONS IMPACTS**

No direct implications.

### **7.4 COMMUNITY SAFETY IMPLICATIONS**

No direct implications.

### **7.5 HUMAN RIGHTS ACT**

No direct implications.

### **7.6 TRADE UNION**

No direct implications.

### **7.7 WARD IMPLICATIONS**

A pilot is taking place in Keighley East as part of the Localities, early help and prevention work to be rolled out District wide.

### **7.8 AREA COMMITTEE ACTION PLAN IMPLICATIONS (for reports to Area Committees only)**

Include details of contribution to priorities within the Area Committee's Action Plan. For further guidance contact the relevant Area Co-ordinator.

## **8. NOT FOR PUBLICATION DOCUMENTS**

None

## **9. OPTIONS**

No options are provided

## **10. RECOMMENDATIONS**

That the report be noted and the Pharmaceuticals Needs Assessment be approved.

## **11. APPENDICES**

A. Pharmaceutical Needs Assessment

B. Letter from Duncan Selbie, National Chief Executive of Public Health England

## **12. BACKGROUND DOCUMENTS**

None